

FY27 Appropriation Request Checklist

Agency Name: New Mexico Border Authority

Business Unit: 41700

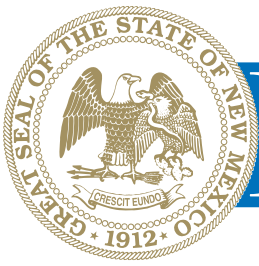
Reports to Include in PDF Submission

Form #	Title	
<input checked="" type="checkbox"/>	Cvr Ltr	Cover Letter <i>Agency Level</i>
<input checked="" type="checkbox"/>	S-1	Certification <i>Agency Level</i>
<input checked="" type="checkbox"/>	S-2	Organizational Chart <i>Agency/Program Level</i>
<input checked="" type="checkbox"/>	S-8	Financial Summary (BFM) <i>Agency/Program Level</i>
<input checked="" type="checkbox"/>	S-9	Account Code Revenue / Expenditure Report <i>Agency/Program Level</i>
<input checked="" type="checkbox"/>	S-10	Fund Balance Projection <i>Fund Level</i>
<input checked="" type="checkbox"/>	S-13	Detail of Rate Line Items (see instructions) <i>Agency Level</i>
<input checked="" type="checkbox"/>	P-1	Program Narrative <i>Program Level</i>
<input type="checkbox"/>	R-2	Transfer Report <i>Agency Level</i>
<input checked="" type="checkbox"/>	REV/EXP	Revenue-Expenditure Comparison Report <i>Agency/Program Level</i>
<input type="checkbox"/>	FFRW	Detail of Federal Funds Revenue Worksheet <i>Agency/Program Level</i>
<input type="checkbox"/>	EB-1	Expansion Justifications <i>Program Level</i>
<input type="checkbox"/>	EB-2	Expansion Fiscal Summary <i>Program Level</i>
<input type="checkbox"/>	EB-3	Expansion Line Item Detail <i>Program Level</i>
<input type="checkbox"/>	LFR	Legislating for Results Expansion Tool <i>Program Level</i>
<input checked="" type="checkbox"/>	E4	Pcode Detail <i>Program Level</i>
<input checked="" type="checkbox"/>	E5	Contract by Pcode <i>Program Level</i>
<input checked="" type="checkbox"/>	SAR	Special Appropriation Request Report <i>Agency Level</i>
<input checked="" type="checkbox"/>	APR	Annual Performance Report <i>Program Level</i>
<input checked="" type="checkbox"/>	Table 2	Table 2 Performance Measure Summary <i>Program Level</i>
<input checked="" type="checkbox"/>	SP	Strategic Plan <i>Agency Level</i>
<input type="checkbox"/>	ITP	Information Technology Plan <i>Agency Level</i>
<input type="checkbox"/>	C-1	Base Operating Budget <i>Agency Level</i>
<input type="checkbox"/>	C-2	IT Request Plan <i>Agency Level</i>
<input type="checkbox"/>	Perf Audit	Update to LFC Performance Audits (within last 2 years) <i>Agency Level</i>

Documents to Attach in BFM (PDF Optional)

Where to Attach

<input type="checkbox"/>	Board Cert	Board or Commission Budget Certification <i>Form 9900</i>
<input checked="" type="checkbox"/>	E-6B	Leased Passenger-Related Vehicles <i>Form 3300/4300</i>



Michelle Lujan Grisham • Governor
Rob Black • Cabinet Secretary-Designate
Isaac Romero • Deputy Cabinet Secretary

September 1, 2025

Mr. Andrew Miner, DPA, Director
State Budget Division
Department of Finance and Administration
Bataan Memorial Building Room 190
Santa Fe, NM 87501

Dear Mr. Miner,

Please find attached the New Mexico Border Authority, FY27 Appropriations Request for your review and approval. If you have any questions regarding the submittal, please call me directly at (505) 670-3663.

Respectfully submitted,

Ivie Vigil
ASD Director /CFO

Cc: Charles Sallee, Legislative Finance Committee Director
Isaac Romero, Deputy Cabinet Secretary EDD

APPROPRIATION REQUEST CERTIFICATION FORM S-1

Agency Name: Border Authority

Business Unit: 41700

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the arithmetic accuracy of all numeric information has been verified.

Signed by:

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Gerardo A. Fierro, Executive Director

DocuSigned by:

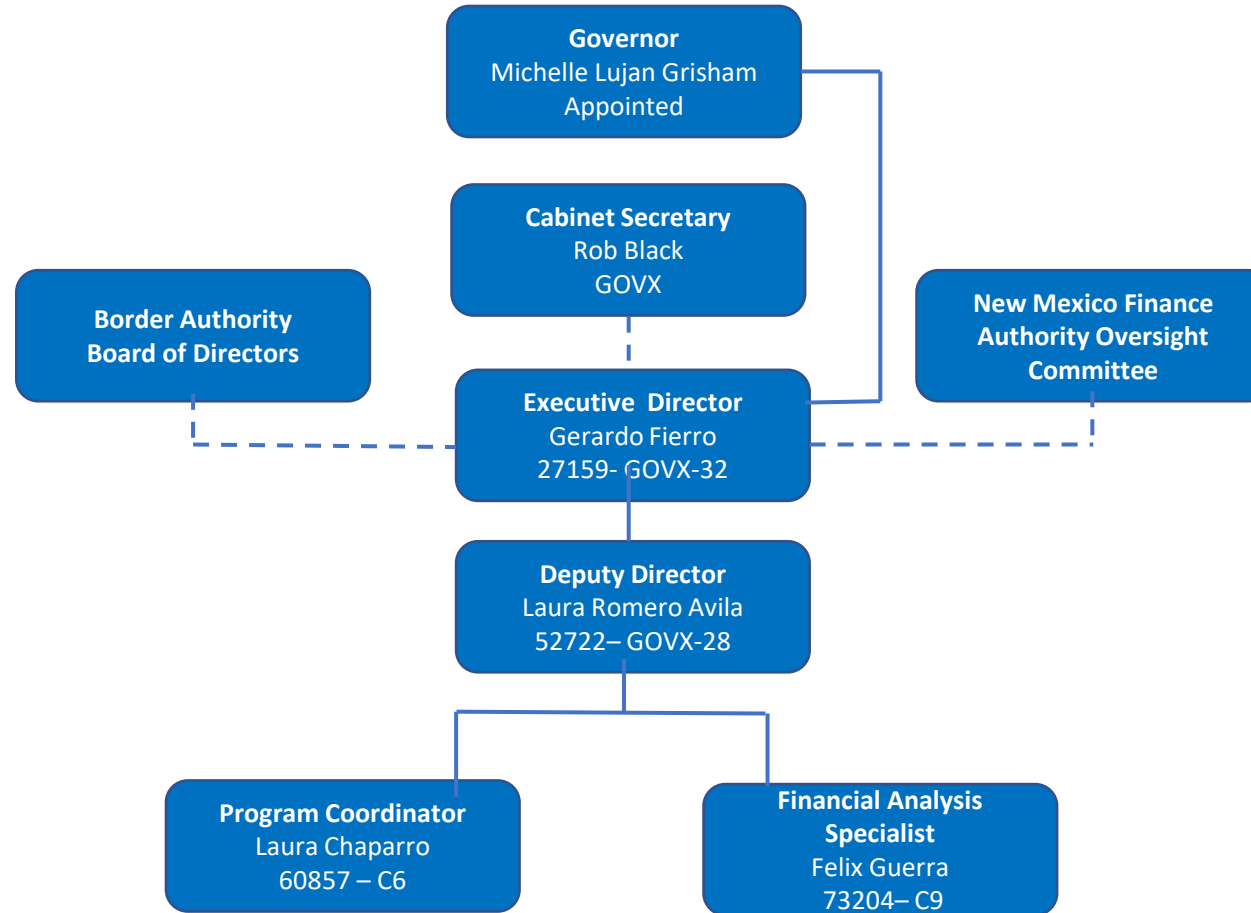
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Joseph De La Rosa, Chairperson



Ivie Vigil, CFO/ASD Director

Note: Appropriation Requests for agencies headed by a board or commission must be approved by the board or commission by official action and signed by the chairperson. Operating Budgets of other agencies must be signed by the director or secretary. Appropriation Requests not properly signed will be returned.



Key:
Position
Employee
Position # - Pay Band

S-8 Financial Summary

(Dollars in Thousands)

BU PCode Department
41700 0000 0000000000

	2024-25 Opbud	2024-25 Actuals	2025-26 Opbud	2026-27 PCF Proj	Base	----- FY 2027 Agency Request -----		Total
						Expansion		
REVENUE								
111 General Fund Transfers	531.0	522.2	555.7	0.0	575.8	0.0		575.8
112 Other Transfers	0.0	8.8	0.0	0.0	0.0	0.0		0.0
120 Federal Revenues	0.0	9,500.0	0.0	0.0	0.0	0.0		0.0
130 Other Revenues	81.5	112.7	81.5	0.0	109.0	0.0		109.0
REVENUE, TRANSFERS	612.5	10,143.7	637.2	0	684.8	0.0		684.8
REVENUE	612.5	10,143.7	637.2	0	684.8	0.0		684.8
EXPENSE								
200 Personal services and employee benefits	461.4	433.3	477.8	476.4	492.4	0.0		492.4
300 Contractual services	44.0	36.3	44.5	0.0	57.2	0.0		57.2
400 Other	107.1	76.8	114.9	0.0	135.2	0.0		135.2
EXPENDITURES	612.5	546.4	637.2	476.41	684.8	0.0		684.8
EXPENSE	612.5	546.4	637.2	476.41	684.8	0.0		684.8
FTE POSITIONS								
810 Permanent	4.00	0.00	4.00	4.00	4.00	0.00		4.00
FTEs	4.00	0.00	4.00	4.00	4.00	0.00		4.00
FTE POSITIONS	4.00	0.00	4.00	4.00	4.00	0.00		4.00

Border Development

State of New Mexico
S-8 Financial Summary
 (Dollars in Thousands)

BU PCode Department
 41700 P646 000000

	2024-25 Opbud	2024-25 Actuals	2025-26 Opbud	2026-27 PCF Proj	Base	----- FY 2027 Agency Request ----- Expansion	Total
REVENUE							
111 General Fund Transfers	531.0	522.2	555.7	0.0	575.8	0.0	575.8
112 Other Transfers	0.0	8.8	0.0	0.0	0.0	0.0	0.0
120 Federal Revenues	0.0	9,500.0	0.0	0.0	0.0	0.0	0.0
130 Other Revenues	81.5	112.7	81.5	0.0	109.0	0.0	109.0
REVENUE, TRANSFERS	612.5	10,143.7	637.2	0.0	684.8	0.0	684.8
REVENUE	612.5	10,143.7	637.2	0.0	684.8	0.0	684.8
EXPENSE							
200 Personal services and employee benefits	461.4	433.3	477.8	476.4	492.4	0.0	492.4
300 Contractual services	44.0	36.3	44.5	0.0	57.2	0.0	57.2
400 Other	107.1	76.8	114.9	0.0	135.2	0.0	135.2
EXPENDITURES	612.5	546.4	637.2	476.41	684.8	0.0	684.8
EXPENSE	612.5	546.4	637.2	476.41	684.8	0.0	684.8
FTE POSITIONS							
810 Permanent	4.00	0.00	4.00	4.00	4.00	0.00	4.00
FTEs	4.00	0.00	4.00	4.00	4.00	0.00	4.00
FTE POSITIONS	4.00	0.00	4.00	4.00	4.00	0.00	4.00

BU PCode Department
41700 0000 0000000000

S-9 Account Code Revenue/Expenditure Summary
(Dollars in Thousands)

		2024-25	2024-25	2025-26	2026-27	----- FY 2027 Agency Request -----		
		Opbud	Actuals	Opbud	PCF Proj	Base	Expansion	Total
499105	General Fd. Appropriation	531.0	522.2	555.7	0.0	575.8	0.0	575.8
111	General Fund Transfers	531.0	522.2	555.7	0.0	575.8	0.0	575.8
499905	Other Financing Sources	0.0	8.8	0.0	0.0	0.0	0.0	0.0
112	Other Transfers	0.0	8.8	0.0	0.0	0.0	0.0	0.0
451903	Federal Direct - Operating	0.0	9,500.0	0.0	0.0	0.0	0.0	0.0
120	Federal Revenues	0.0	9,500.0	0.0	0.0	0.0	0.0	0.0
441500	Interest Paid on Leases	0.0	4.7	0.0	0.0	0.0	0.0	0.0
442201	Building - Rental Or Lease	75.5	106.8	81.5	0.0	109.0	0.0	109.0
442209	Rent of Land/Buildings Interag	6.0	0.0	0.0	0.0	0.0	0.0	0.0
496901	Miscellaneous Revenue	0.0	1.2	0.0	0.0	0.0	0.0	0.0
130	Other Revenues	81.5	112.7	81.5	0.0	109.0	0.0	109.0
TOTAL REVENUE		612.5	10,143.7	637.2	0	684.8	0.0	684.8
520100	Exempt Perm Positions P/T&F/T	187.4	166.3	195.3	193.9	195.3	0.0	195.3
520300	Classified Perm Positions F/T	136.7	137.2	145.2	156.6	145.2	0.0	145.2
520800	Annl & Comp Paid At Separation	0.0	16.5	3.8	0.0	3.8	0.0	3.8
521100	Group Insurance Premium	34.7	16.6	34.7	30.5	42.9	0.0	42.9
521200	Retirement Contributions	62.3	58.4	62.3	66.9	62.3	0.0	62.3
521300	F I C A	24.8	23.6	24.8	21.6	24.8	0.0	24.8
521400	Workers' Comp Assessment Fee	0.1	0.0	0.1	0.0	0.1	0.0	0.1
521410	GSD Work Comp Insur Premium	0.2	0.2	0.7	0.0	0.6	0.0	0.6
521500	Unemployment Comp Premium	0.0	0.0	0.0	0.0	2.5	0.0	2.5
521600	Employee Liability Ins Premium	8.7	8.5	4.4	0.0	8.4	0.0	8.4
521700	RHC Act Contributions	6.5	6.1	6.5	7.0	6.5	0.0	6.5
200	Personal services and employee benef	461.4	433.3	477.8	476.4	492.4	0.0	492.4
535300	Other Services	34.0	27.2	34.0	0.0	45.0	0.0	45.0
535400	Audit Services	10.0	9.0	10.5	0.0	12.2	0.0	12.2
300	Contractual services	44.0	36.3	44.5	0.0	57.2	0.0	57.2
542100	Employee I/S Mileage & Fares	2.0	2.1	3.0	0.0	3.0	0.0	3.0
542200	Employee I/S Meals & Lodging	1.5	1.8	3.0	0.0	3.0	0.0	3.0
542300	Brd & Comm Mbr Meals & Lodging	3.0	0.0	3.0	0.0	3.0	0.0	3.0
542310	Brd & Comm Mbr Mileage & Fares	0.0	0.0	0.5	0.0	0.5	0.0	0.5
542500	Transp - Fuel & Oil	1.0	0.6	1.0	0.0	1.0	0.0	1.0
542600	Transp - Parts & Supplies	0.0	0.0	0.0	0.0	0.0	0.0	0.0

BU PCode Department
41700 0000 0000000000

S-9 Account Code Revenue/Expenditure Summary
(Dollars in Thousands)

		2024-25	2024-25	2025-26	2026-27	----- FY 2027 Agency Request -----		
		Opbud	Actuals	Opbud	PCF Proj	Base	Expansion	Total
542700	Transp - Transp Insurance	0.2	0.4	0.2	0.0	0.2	0.0	0.2
542800	State Transp Pool Charges	6.0	5.3	6.0	0.0	6.0	0.0	6.0
543100	Maint - Grounds & Roadways	1.5	0.0	1.5	0.0	1.5	0.0	1.5
543200	Maint - Furn, Fixt, Equipment	2.0	0.2	2.0	0.0	2.0	0.0	2.0
543300	Maint - Buildings & Structures	21.1	7.3	21.1	0.0	21.1	0.0	21.1
543400	Maint - Property Insurance	0.1	0.0	0.1	0.0	0.0	0.0	0.0
543500	Maint - Supplies	3.0	0.6	3.0	0.0	3.0	0.0	3.0
543700	Maintenance Services	8.0	5.2	8.0	0.0	8.0	0.0	8.0
543820	Maintenance IT	0.0	0.0	0.2	0.0	0.2	0.0	0.2
544000	Supply Inventory IT	0.0	1.1	0.0	0.0	0.0	0.0	0.0
544100	Supplies-Office Supplies	4.0	0.5	4.0	0.0	4.0	0.0	4.0
544400	Supplies-Field Supplies	1.0	0.0	1.0	0.0	1.0	0.0	1.0
544900	Supplies-Inventory Exempt	0.0	0.9	0.0	0.0	0.0	0.0	0.0
545700	ISD Services	2.0	1.9	2.3	0.0	3.7	0.0	3.7
545710	DOIT HCM Assessment Fees	1.4	1.3	1.4	0.0	1.6	0.0	1.6
545900	Printing & Photo Services	1.0	1.0	1.0	0.0	3.0	0.0	3.0
546100	Postage & Mail Services	1.0	0.0	1.0	0.0	1.0	0.0	1.0
546310	Utilities - Sewer/Garbage	3.0	3.5	3.0	0.0	3.0	0.0	3.0
546320	Utilities - Electricity	18.2	13.9	18.2	0.0	18.2	0.0	18.2
546330	Utilities - Water	1.3	0.9	3.0	0.0	5.0	0.0	5.0
546340	Utilities - Natural Gas	1.5	0.7	1.5	0.0	1.5	0.0	1.5
546400	Rent Of Land & Buildings	3.9	0.0	1.5	0.0	1.5	0.0	1.5
546500	Rent Of Equipment	2.2	0.8	2.2	0.0	2.2	0.0	2.2
546600	Communications	0.0	3.8	0.0	0.0	0.0	0.0	0.0
546610	DOIT Telecommunications	11.2	12.0	11.9	0.0	14.2	0.0	14.2
546700	Subscriptions/Dues/License Fee	0.2	0.0	0.2	0.0	0.2	0.0	0.2
546800	Employee Training & Education	1.0	1.2	1.0	0.0	3.8	0.0	3.8
546900	Advertising	0.3	0.3	0.4	0.0	0.4	0.0	0.4
547900	Miscellaneous Expense	1.5	0.8	1.5	0.0	1.5	0.0	1.5
547999	Request to Pay Prior Year	0.0	0.2	0.2	0.0	0.2	0.0	0.2
549600	Employee O/S Mileage & Fares	1.0	3.5	3.0	0.0	7.7	0.0	7.7
549700	Employee O/S Meals & Lodging	2.0	5.0	4.0	0.0	9.0	0.0	9.0
400	Other	107.1	76.8	114.9	0.0	135.2	0.0	135.2

BU PCode Department
 41700 0000 0000000000

S-9 Account Code Revenue/Expenditure Summary
 (Dollars in Thousands)

	2024-25 Opbud	2024-25 Actuals	2025-26 Opbud	2026-27 PCF Proj	----- FY 2027 Agency Request -----		
					Base	Expansion	Total
TOTAL EXPENSE	612.5	546.4	637.2	476.41	684.8	0.0	684.8
810 Permanent	4.00	0.00	4.00	4.00	4.00	0.00	4.00
810 Permanent	4.00	0.00	4.00	4.00	4.00	0.00	4.00
TOTAL FTE POSITIONS	4.00	0.00	4.00	4.00	4.00	0.00	4.00

Border Development

State of New Mexico

BU PCode Department
41700 P646 000000

S-9 Account Code Revenue/Expenditure Summary
(Dollars in Thousands)

		2024-25	2024-25	2025-26	2026-27	----- FY 2027 Agency Request -----		
		Opbud	Actuals	Opbud	PCF Proj	Base	Expansion	Total
499105	General Fd. Appropriation	531.0	522.2	555.7	0.0	575.8	0.0	575.8
111	General Fund Transfers	531.0	522.2	555.7	0.0	575.8	0.0	575.8
499905	Other Financing Sources	0.0	8.8	0.0	0.0	0.0	0.0	0.0
112	Other Transfers	0.0	8.8	0.0	0.0	0.0	0.0	0.0
451903	Federal Direct - Operating	0.0	9,500.0	0.0	0.0	0.0	0.0	0.0
120	Federal Revenues	0.0	9,500.0	0.0	0.0	0.0	0.0	0.0
441500	Interest Paid on Leases	0.0	4.7	0.0	0.0	0.0	0.0	0.0
442201	Building - Rental Or Lease	75.5	106.8	81.5	0.0	109.0	0.0	109.0
442209	Rent of Land/Buildings Interag	6.0	0.0	0.0	0.0	0.0	0.0	0.0
496901	Miscellaneous Revenue	0.0	1.2	0.0	0.0	0.0	0.0	0.0
130	Other Revenues	81.5	112.7	81.5	0.0	109.0	0.0	109.0
TOTAL REVENUE		612.5	10,143.7	637.2	0.0	684.8	0.0	684.8
520100	Exempt Perm Positions P/T&F/T	187.4	166.3	195.3	193.9	195.3	0.0	195.3
520300	Classified Perm Positions F/T	136.7	137.2	145.2	156.6	145.2	0.0	145.2
520800	Annl & Comp Paid At Separation	0.0	16.5	3.8	0.0	3.8	0.0	3.8
521100	Group Insurance Premium	34.7	16.6	34.7	30.5	42.9	0.0	42.9
521200	Retirement Contributions	62.3	58.4	62.3	66.9	62.3	0.0	62.3
521300	F I C A	24.8	23.6	24.8	21.6	24.8	0.0	24.8
521400	Workers' Comp Assessment Fee	0.1	0.0	0.1	0.0	0.1	0.0	0.1
521410	GSD Work Comp Insur Premium	0.2	0.2	0.7	0.0	0.6	0.0	0.6
521500	Unemployment Comp Premium	0.0	0.0	0.0	0.0	2.5	0.0	2.5
521600	Employee Liability Ins Premium	8.7	8.5	4.4	0.0	8.4	0.0	8.4
521700	RHC Act Contributions	6.5	6.1	6.5	7.0	6.5	0.0	6.5
200	Personal services and employee benef	461.4	433.3	477.8	476.4	492.4	0.0	492.4
535300	Other Services	34.0	27.2	34.0	0.0	45.0	0.0	45.0
535400	Audit Services	10.0	9.0	10.5	0.0	12.2	0.0	12.2
300	Contractual services	44.0	36.3	44.5	0.0	57.2	0.0	57.2
542100	Employee I/S Mileage & Fares	2.0	2.1	3.0	0.0	3.0	0.0	3.0
542200	Employee I/S Meals & Lodging	1.5	1.8	3.0	0.0	3.0	0.0	3.0
542300	Brd & Comm Mbr Meals & Lodging	3.0	0.0	3.0	0.0	3.0	0.0	3.0
542310	Brd & Comm Mbr Mileage & Fares	0.0	0.0	0.5	0.0	0.5	0.0	0.5
542500	Transp - Fuel & Oil	1.0	0.6	1.0	0.0	1.0	0.0	1.0
542600	Transp - Parts & Supplies	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Border Development

State of New Mexico

BU PCode Department
41700 P646 000000

S-9 Account Code Revenue/Expenditure Summary
(Dollars in Thousands)

		2024-25	2024-25	2025-26	2026-27	----- FY 2027 Agency Request -----		
		Opbud	Actuals	Opbud	PCF Proj	Base	Expansion	Total
542700	Transp - Transp Insurance	0.2	0.4	0.2	0.0	0.2	0.0	0.2
542800	State Transp Pool Charges	6.0	5.3	6.0	0.0	6.0	0.0	6.0
543100	Maint - Grounds & Roadways	1.5	0.0	1.5	0.0	1.5	0.0	1.5
543200	Maint - Furn, Fixt, Equipment	2.0	0.2	2.0	0.0	2.0	0.0	2.0
543300	Maint - Buildings & Structures	21.1	7.3	21.1	0.0	21.1	0.0	21.1
543400	Maint - Property Insurance	0.1	0.0	0.1	0.0	0.0	0.0	0.0
543500	Maint - Supplies	3.0	0.6	3.0	0.0	3.0	0.0	3.0
543700	Maintenance Services	8.0	5.2	8.0	0.0	8.0	0.0	8.0
543820	Maintenance IT	0.0	0.0	0.2	0.0	0.2	0.0	0.2
544000	Supply Inventory IT	0.0	1.1	0.0	0.0	0.0	0.0	0.0
544100	Supplies-Office Supplies	4.0	0.5	4.0	0.0	4.0	0.0	4.0
544400	Supplies-Field Supplies	1.0	0.0	1.0	0.0	1.0	0.0	1.0
544900	Supplies-Inventory Exempt	0.0	0.9	0.0	0.0	0.0	0.0	0.0
545700	ISD Services	2.0	1.9	2.3	0.0	3.7	0.0	3.7
545710	DOIT HCM Assessment Fees	1.4	1.3	1.4	0.0	1.6	0.0	1.6
545900	Printing & Photo Services	1.0	1.0	1.0	0.0	3.0	0.0	3.0
546100	Postage & Mail Services	1.0	0.0	1.0	0.0	1.0	0.0	1.0
546310	Utilities - Sewer/Garbage	3.0	3.5	3.0	0.0	3.0	0.0	3.0
546320	Utilities - Electricity	18.2	13.9	18.2	0.0	18.2	0.0	18.2
546330	Utilities - Water	1.3	0.9	3.0	0.0	5.0	0.0	5.0
546340	Utilities - Natural Gas	1.5	0.7	1.5	0.0	1.5	0.0	1.5
546400	Rent Of Land & Buildings	3.9	0.0	1.5	0.0	1.5	0.0	1.5
546500	Rent Of Equipment	2.2	0.8	2.2	0.0	2.2	0.0	2.2
546600	Communications	0.0	3.8	0.0	0.0	0.0	0.0	0.0
546610	DOIT Telecommunications	11.2	12.0	11.9	0.0	14.2	0.0	14.2
546700	Subscriptions/Dues/License Fee	0.2	0.0	0.2	0.0	0.2	0.0	0.2
546800	Employee Training & Education	1.0	1.2	1.0	0.0	3.8	0.0	3.8
546900	Advertising	0.3	0.3	0.4	0.0	0.4	0.0	0.4
547900	Miscellaneous Expense	1.5	0.8	1.5	0.0	1.5	0.0	1.5
547999	Request to Pay Prior Year	0.0	0.2	0.2	0.0	0.2	0.0	0.2
549600	Employee O/S Mileage & Fares	1.0	3.5	3.0	0.0	7.7	0.0	7.7
549700	Employee O/S Meals & Lodging	2.0	5.0	4.0	0.0	9.0	0.0	9.0
400	Other	107.1	76.8	114.9	0.0	135.2	0.0	135.2
TOTAL EXPENSE		612.5	546.4	637.2	476.4	684.8	0.0	684.8

Border Development

State of New Mexico

BU PCode Department
41700 P646 000000

S-9 Account Code Revenue/Expenditure Summary
(Dollars in Thousands)

810	Permanent	4.00	0.00	4.00	4.00	4.00	0.00	4.00
810	Permanent	4.00	0.00	4.00	4.00	4.00	0.00	4.00
TOTAL FTE POSITIONS		4.00	0.00	4.00	4.00	4.00	0.00	4.00

Border Authority

BU PCode Department
 41700 0000 000000000

State of New Mexico

S-9 Account Code Revenue Summary
 (Dollars in Thousands)

	Provider PCode	2024-25 Opbud	2024-25 Actuals	2025-26 Opbud	2026-27 PCF Proj	----- FY 2027 Agency Request -----		
						Base	Expansion	Total
499105	General Fd. Appropriation	531.0	522.2	0.0	0.0	575.8	0.0	575.8
111	General Fund Transfers	531.0	522.2	555.7	0.0	575.8	0.0	575.8
499905	Other Financing Sources	0.0	8.8	0.0	0.0	0.0	0.0	0.0
112	Other Transfers	0.0	8.8	0.0	0.0	0.0	0.0	0.0
451903	Federal Direct - Operating	0.0	9,500.0	0.0	0.0	0.0	0.0	0.0
120	Federal Revenues	0.0	9,500.0	0.0	0.0	0.0	0.0	0.0
441500	Interest Paid on Leases	0.0	4.7	0.0	0.0	0.0	0.0	0.0
442201	Building - Rental Or Lease	75.5	106.8	0.0	0.0	109.0	0.0	109.0
442209	Rent of Land/Buildings Interag	6.0	0.0	0.0	0.0	0.0	0.0	0.0
496901	Miscellaneous Revenue	0.0	1.2	0.0	0.0	0.0	0.0	0.0
130	Other Revenues	81.5	112.7	81.5	0.0	109.0	0.0	109.0
TOTAL REVENUE		612.5	10,143.7	637.2	0	684.8	0.0	684.8

Border Development

BU PCode Department
 41700 P646 000000

State of New Mexico

S-9 Account Code Revenue Summary
 (Dollars in Thousands)

	Provider PCode	2024-25 Opbud	2024-25 Actuals	2025-26 Opbud	2026-27 PCF Proj	----- FY 2027 Agency Request -----		
						Base	Expansion	Total
499105	General Fd. Appropriation	531.0	522.2	555.7	0.0	575.8	0.0	575.8
111	General Fund Transfers	531.0	522.2	555.7	0.0	575.8	0.0	575.8
499905	Other Financing Sources	0.0	8.8	0.0	0.0	0.0	0.0	0.0
112	Other Transfers	0.0	8.8	0.0	0.0	0.0	0.0	0.0
451903	Federal Direct - Operating	0.0	9,500.0	0.0	0.0	0.0	0.0	0.0
120	Federal Revenues	0.0	9,500.0	0.0	0.0	0.0	0.0	0.0
441500	Interest Paid on Leases	0.0	4.7	0.0	0.0	0.0	0.0	0.0
442201	Building - Rental Or Lease	75.5	106.8	81.5	0.0	109.0	0.0	109.0
442209	Rent of Land/Buildings Interag	6.0	0.0	0.0	0.0	0.0	0.0	0.0
496901	Miscellaneous Revenue	0.0	1.2	0.0	0.0	0.0	0.0	0.0
130	Other Revenues	81.5	112.7	81.5	0.0	109.0	0.0	109.0
TOTAL REVENUE		612.5	10,143.7	637.2	0.0	684.8	0.0	684.8

Border Authority

BU PCode Department
 41700 0000 0000000000

State of New Mexico

S-9 Account Code Expenditure Summary
 (Dollars in Thousands)

		2024-25	2024-25	2025-26	2026-27	----- FY 2027 Agency Request -----		
		Opbud	Actuals	Opbud	PCF Proj	Base	Expansion	Total
520100	Exempt Perm Positions P/T&F/T	187.4	166.3	195.3	193.9	195.3	0.0	195.3
520300	Classified Perm Positions F/T	136.7	137.2	145.2	156.6	145.2	0.0	145.2
520800	Annl & Comp Paid At Separation	0.0	16.5	3.8	0.0	3.8	0.0	3.8
521100	Group Insurance Premium	34.7	16.6	34.7	30.5	42.9	0.0	42.9
521200	Retirement Contributions	62.3	58.4	62.3	66.9	62.3	0.0	62.3
521300	F I C A	24.8	23.6	24.8	21.6	24.8	0.0	24.8
521400	Workers' Comp Assessment Fee	0.1	0.0	0.1	0.0	0.1	0.0	0.1
521410	GSD Work Comp Insur Premium	0.2	0.2	0.7	0.0	0.6	0.0	0.6
521500	Unemployment Comp Premium	0.0	0.0	0.0	0.0	2.5	0.0	2.5
521600	Employee Liability Ins Premium	8.7	8.5	4.4	0.0	8.4	0.0	8.4
521700	RHC Act Contributions	6.5	6.1	6.5	7.0	6.5	0.0	6.5
200	Personal services and employee benefits	461.4	433.3	477.8	476.4	492.4	0.0	492.4
535300	Other Services	34.0	27.2	34.0	0.0	45.0	0.0	45.0
535400	Audit Services	10.0	9.0	10.5	0.0	12.2	0.0	12.2
300	Contractual services	44.0	36.3	44.5	0.0	57.2	0.0	57.2
542100	Employee I/S Mileage & Fares	2.0	2.1	3.0	0.0	3.0	0.0	3.0
542200	Employee I/S Meals & Lodging	1.5	1.8	3.0	0.0	3.0	0.0	3.0
542300	Brd & Comm Mbr Meals & Lodgin	3.0	0.0	3.0	0.0	3.0	0.0	3.0
542310	Brd & Comm Mbr Mileage & Fares	0.0	0.0	0.5	0.0	0.5	0.0	0.5
542500	Transp - Fuel & Oil	1.0	0.6	1.0	0.0	1.0	0.0	1.0
542600	Transp - Parts & Supplies	0.0	0.0	0.0	0.0	0.0	0.0	0.0
542700	Transp - Transp Insurance	0.2	0.4	0.2	0.0	0.2	0.0	0.2
542800	State Transp Pool Charges	6.0	5.3	6.0	0.0	6.0	0.0	6.0
543100	Maint - Grounds & Roadways	1.5	0.0	1.5	0.0	1.5	0.0	1.5
543200	Maint - Furn, Fixt, Equipment	2.0	0.2	2.0	0.0	2.0	0.0	2.0
543300	Maint - Buildings & Structures	21.1	7.3	21.1	0.0	21.1	0.0	21.1
543400	Maint - Property Insurance	0.1	0.0	0.1	0.0	0.0	0.0	0.0
543500	Maint - Supplies	3.0	0.6	3.0	0.0	3.0	0.0	3.0
543700	Maintenance Services	8.0	5.2	8.0	0.0	8.0	0.0	8.0
543820	Maintenance IT	0.0	0.0	0.2	0.0	0.2	0.0	0.2
544000	Supply Inventory IT	0.0	1.1	0.0	0.0	0.0	0.0	0.0
544100	Supplies-Office Supplies	4.0	0.5	4.0	0.0	4.0	0.0	4.0

Border Authority

BU PCode Department
 41700 0000 0000000000

State of New Mexico

S-9 Account Code Expenditure Summary
 (Dollars in Thousands)

		2024-25	2024-25	2025-26	2026-27	----- FY 2027 Agency Request -----		
		Opbud	Actuals	Opbud	PCF Proj	Base	Expansion	Total
544400	Supplies-Field Supplies	1.0	0.0	1.0	0.0	1.0	0.0	1.0
544900	Supplies-Inventory Exempt	0.0	0.9	0.0	0.0	0.0	0.0	0.0
545700	ISD Services	2.0	1.9	2.3	0.0	3.7	0.0	3.7
545710	DOIT HCM Assessment Fees	1.4	1.3	1.4	0.0	1.6	0.0	1.6
545900	Printing & Photo Services	1.0	1.0	1.0	0.0	3.0	0.0	3.0
546100	Postage & Mail Services	1.0	0.0	1.0	0.0	1.0	0.0	1.0
546310	Utilities - Sewer/Garbage	3.0	3.5	3.0	0.0	3.0	0.0	3.0
546320	Utilities - Electricity	18.2	13.9	18.2	0.0	18.2	0.0	18.2
546330	Utilities - Water	1.3	0.9	3.0	0.0	5.0	0.0	5.0
546340	Utilities - Natural Gas	1.5	0.7	1.5	0.0	1.5	0.0	1.5
546400	Rent Of Land & Buildings	3.9	0.0	1.5	0.0	1.5	0.0	1.5
546500	Rent Of Equipment	2.2	0.8	2.2	0.0	2.2	0.0	2.2
546600	Communications	0.0	3.8	0.0	0.0	0.0	0.0	0.0
546610	DOIT Telecommunications	11.2	12.0	11.9	0.0	14.2	0.0	14.2
546700	Subscriptions/Dues/License Fee	0.2	0.0	0.2	0.0	0.2	0.0	0.2
546800	Employee Training & Education	1.0	1.2	1.0	0.0	3.8	0.0	3.8
546900	Advertising	0.3	0.3	0.4	0.0	0.4	0.0	0.4
547900	Miscellaneous Expense	1.5	0.8	1.5	0.0	1.5	0.0	1.5
547999	Request to Pay Prior Year	0.0	0.2	0.2	0.0	0.2	0.0	0.2
549600	Employee O/S Mileage & Fares	1.0	3.5	3.0	0.0	7.7	0.0	7.7
549700	Employee O/S Meals & Lodging	2.0	5.0	4.0	0.0	9.0	0.0	9.0
400	Other	107.1	76.8	114.9	0.0	135.2	0.0	135.2
TOTAL EXPENSE		612.5	546.4	637.2	476.41	684.8	0.0	684.8

Border Development

BU PCode Department
41700 P646 000000

State of New Mexico

S-9 Account Code Expenditure Summary
(Dollars in Thousands)

		2024-25	2024-25	2025-26	2026-27	----- FY 2027 Agency Request -----		
		Opbud	Actuals	Opbud	PCF Proj	Base	Expansion	Total
520100	Exempt Perm Positions P/T&F/T	187.4	166.3	195.3	193.9	195.3	0.0	195.3
520300	Classified Perm Positions F/T	136.7	137.2	145.2	156.6	145.2	0.0	145.2
520800	Annl & Comp Paid At Separation	0.0	16.5	3.8	0.0	3.8	0.0	3.8
521100	Group Insurance Premium	34.7	16.6	34.7	30.5	42.9	0.0	42.9
521200	Retirement Contributions	62.3	58.4	62.3	66.9	62.3	0.0	62.3
521300	F I C A	24.8	23.6	24.8	21.6	24.8	0.0	24.8
521400	Workers' Comp Assessment Fee	0.1	0.0	0.1	0.0	0.1	0.0	0.1
521410	GSD Work Comp Insur Premium	0.2	0.2	0.7	0.0	0.6	0.0	0.6
521500	Unemployment Comp Premium	0.0	0.0	0.0	0.0	2.5	0.0	2.5
521600	Employee Liability Ins Premium	8.7	8.5	4.4	0.0	8.4	0.0	8.4
521700	RHC Act Contributions	6.5	6.1	6.5	7.0	6.5	0.0	6.5
200	Personal services and employe	461.4	433.3	477.8	476.4	492.4	0.0	492.4
535300	Other Services	34.0	27.2	34.0	0.0	45.0	0.0	45.0
535400	Audit Services	10.0	9.0	10.5	0.0	12.2	0.0	12.2
300	Contractual services	44.0	36.3	44.5	0.0	57.2	0.0	57.2
542100	Employee I/S Mileage & Fares	2.0	2.1	3.0	0.0	3.0	0.0	3.0
542200	Employee I/S Meals & Lodging	1.5	1.8	3.0	0.0	3.0	0.0	3.0
542300	Brd & Comm Mbr Meals & Lodgin	3.0	0.0	3.0	0.0	3.0	0.0	3.0
542310	Brd & Comm Mbr Mileage & Fares	0.0	0.0	0.5	0.0	0.5	0.0	0.5
542500	Transp - Fuel & Oil	1.0	0.6	1.0	0.0	1.0	0.0	1.0
542600	Transp - Parts & Supplies	0.0	0.0	0.0	0.0	0.0	0.0	0.0
542700	Transp - Transp Insurance	0.2	0.4	0.2	0.0	0.2	0.0	0.2
542800	State Transp Pool Charges	6.0	5.3	6.0	0.0	6.0	0.0	6.0
543100	Maint - Grounds & Roadways	1.5	0.0	1.5	0.0	1.5	0.0	1.5
543200	Maint - Furn, Fixt, Equipment	2.0	0.2	2.0	0.0	2.0	0.0	2.0
543300	Maint - Buildings & Structures	21.1	7.3	21.1	0.0	21.1	0.0	21.1
543400	Maint - Property Insurance	0.1	0.0	0.1	0.0	0.0	0.0	0.0
543500	Maint - Supplies	3.0	0.6	3.0	0.0	3.0	0.0	3.0
543700	Maintenance Services	8.0	5.2	8.0	0.0	8.0	0.0	8.0
543820	Maintenance IT	0.0	0.0	0.2	0.0	0.2	0.0	0.2
544000	Supply Inventory IT	0.0	1.1	0.0	0.0	0.0	0.0	0.0
544100	Supplies-Office Supplies	4.0	0.5	4.0	0.0	4.0	0.0	4.0
544400	Supplies-Field Supplies	1.0	0.0	1.0	0.0	1.0	0.0	1.0

Border Development

BU PCode Department
 41700 P646 000000

State of New Mexico

S-9 Account Code Expenditure Summary
 (Dollars in Thousands)

		2024-25	2024-25	2025-26	2026-27	----- FY 2027 Agency Request -----		
		Opbud	Actuals	Opbud	PCF Proj	Base	Expansion	Total
544900	Supplies-Inventory Exempt	0.0	0.9	0.0	0.0	0.0	0.0	0.0
545700	ISD Services	2.0	1.9	2.3	0.0	3.7	0.0	3.7
545710	DOIT HCM Assessment Fees	1.4	1.3	1.4	0.0	1.6	0.0	1.6
545900	Printing & Photo Services	1.0	1.0	1.0	0.0	3.0	0.0	3.0
546100	Postage & Mail Services	1.0	0.0	1.0	0.0	1.0	0.0	1.0
546310	Utilities - Sewer/Garbage	3.0	3.5	3.0	0.0	3.0	0.0	3.0
546320	Utilities - Electricity	18.2	13.9	18.2	0.0	18.2	0.0	18.2
546330	Utilities - Water	1.3	0.9	3.0	0.0	5.0	0.0	5.0
546340	Utilities - Natural Gas	1.5	0.7	1.5	0.0	1.5	0.0	1.5
546400	Rent Of Land & Buildings	3.9	0.0	1.5	0.0	1.5	0.0	1.5
546500	Rent Of Equipment	2.2	0.8	2.2	0.0	2.2	0.0	2.2
546600	Communications	0.0	3.8	0.0	0.0	0.0	0.0	0.0
546610	DOIT Telecommunications	11.2	12.0	11.9	0.0	14.2	0.0	14.2
546700	Subscriptions/Dues/License Fee	0.2	0.0	0.2	0.0	0.2	0.0	0.2
546800	Employee Training & Education	1.0	1.2	1.0	0.0	3.8	0.0	3.8
546900	Advertising	0.3	0.3	0.4	0.0	0.4	0.0	0.4
547900	Miscellaneous Expense	1.5	0.8	1.5	0.0	1.5	0.0	1.5
547999	Request to Pay Prior Year	0.0	0.2	0.2	0.0	0.2	0.0	0.2
549600	Employee O/S Mileage & Fares	1.0	3.5	3.0	0.0	7.7	0.0	7.7
549700	Employee O/S Meals & Lodging	2.0	5.0	4.0	0.0	9.0	0.0	9.0
400	Other	107.1	76.8	114.9	0.0	135.2	0.0	135.2
TOTAL EXPENSE		612.5	546.4	637.2	476.41	684.8	0.0	684.8

APPROPRIATION REQUEST

FORM S-10 FUND BALANCE PROJECTION

(In Whole Dollars)

Agency: <u>Border Authority</u>	Business Unit: <u>41700</u>
Fund Name: <u>New Mexico Border Authority</u>	Fund Number: <u>05600</u>
Legal Auth. <u>NMSA 1978, Border Development Act</u>	

BEGINNING BALANCE

Unreserved, undesignated fund balance (not cash balance) from SHARE NMS006GL Balance Sheet Report at close of FY25	202,400
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ADJUSTMENTS

Add:

Interfund receivables, accounts receivables, and other assets not reflected in fund balance from FCD Reports at close of FY25	0
Other (explain in detail)	0

Deduct:

Liabilities not reflected in FCD Reports at close of FY25	0
Fund balance designated by law for future expenditure (non-reverting funds)	0
Amount due to State General Fund or other fund designated by statute	0
Other (explain in detail)	0
FY25 revision not reflected in liabilities	0

Total Adjustments	0
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ADJUSTED UNRESERVED, UNDESIGNATED FUND BALANCE at close of FY25	202,400
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Add:

Projected revenue/sources (less fund balance budgeted) for FY26	81,500
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Deduct:

Projected total expenditures for FY26	(81,500)
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ADJUSTED UNRESERVED/UNDESIGNATED FUND BALANCE at close of FY26	202,400
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Add:

Projected revenue/sources (less fund balance requested) for FY27	109,000
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Deduct:

Total expenditures budgeted in appropriation request	(109,000)
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ADJUSTED UNRESERVED/UNDESIGNATED FUND BALANCE at close of FY27	202,400
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State of New Mexico

Rate Report - Selected Line Items for Rates

(Dollars in Thousands)

Org Unit	Line		2024-25	2025-26	-----FY 2027-----				Opbud
			Actuals	OpBud	Request		Recommendation		
					Base	Expansion	Base	Expansion	
41700 P646 Border Development	521410	GSD Work Comp Insur Premium	0.2	0.7	0.6	0	0	0.0	0.0
	521500	Unemployment Comp Premium	0	0	2.5	0	0	0.0	0.0
	521600	Employee Liability Ins Premium	8.49	4.4	8.4	0	0	0.0	0.0
	535400	Audit Services	9.04	10.5	12.2	0	0	0.0	0.0
	542700	Transp - Transp Insurance	0.35	0.2	0.2	0	0	0.0	0.0
	542800	State Transp Pool Charges	5.3	6	6	0	0	0.0	0.0
	543400	Maint - Property Insurance	0	0.1	0	0	0	0.0	0.0
	545700	ISD Services	1.93	2.3	3.7	0	0	0.0	0.0
	545710	DOIT HCM Assessment Fees	1.31	1.4	1.6	0	0	0.0	0.0
	546610	DOIT Telecommunications	12.05	11.9	14.2	0	0	0.0	0.0
41700	P646	Border Development	38.66	37.5	49.4	0	0	0.0	0.0
			38.66	37.5	49.4	0	0	0	0.0

State of New Mexico
Rate Report - Selected Line Items for Rates
(Dollars in Thousands)

Totals by Line Item			-----FY 2027-----						
BusUnit	Line Item	2024-25	2025-26	Request		Recommendation		Opbud	
		Actuals	Opbud	Base	Expansion	Base	Expansion		
41700	521410	GSD Work Comp Insur Premium	0.2	0.7	0.6	0	0	0.0	0.0
	521500	Unemployment Comp Premium	0	0	2.5	0	0	0.0	0.0
	521600	Employee Liability Ins Premium	8.49	4.4	8.4	0	0	0.0	0.0
	535400	Audit Services	9.04	10.5	12.2	0	0	0.0	0.0
	542700	Transp - Transp Insurance	0.35	0.2	0.2	0	0	0.0	0.0
	542800	State Transp Pool Charges	5.3	6	6	0	0	0.0	0.0
	543400	Maint - Property Insurance	0	0.1	0	0	0	0.0	0.0
	545700	ISD Services	1.93	2.3	3.7	0	0	0.0	0.0
	545710	DOIT HCM Assessment Fees	1.31	1.4	1.6	0	0	0.0	0.0
	546610	DOIT Telecommunications	12.05	11.9	14.2	0	0	0.0	0.0
		Grand Total	38.66	37.5	49.4	0	0	0.0	0.0

Program Description:

The New Mexico Border Authority (NMBA) is an independent agency within the executive branch, dedicated to driving economic and infrastructure development in the state's border region around its international ports of entry. The agency's team, based directly at the border, excels in fostering strategic partnerships with local, regional, state, and federal entities on both sides of the U.S.-Mexico border. NMBA plays a critical leadership role in coordinating infrastructure projects, leading meetings with stakeholders to ensure alignment and progress on key initiatives. In addition to facilitating collaboration, the Border Authority actively helps border communities secure the necessary state and federal funding for vital infrastructure projects, supporting long-term economic growth and development. By engaging with a diverse range of partners, including government officials, business leaders, and international stakeholders, the NMBA is instrumental in advancing projects that enhance trade, transportation, and border efficiency, benefiting the entire region.

Major Issues and Accomplishments:

NMBA accomplishments include:

- i. Secured full funding for new infrastructure projects, and for priority projects, which were previously stalled since 2023, with an investment in the region totaling more than \$100 million.
- ii. The NMBA completed Phases A, B and C of the feasibility study for the border Highway Connector. Phase A provides a list of potential alignments for the connector from Pete V. Domenici Highway to McNutt Road in Sunland Park. The preferred alignment has been determined as part of the Phase B component of the feasibility study. Phase C environmental. Phases I-D and Phase II (preliminary design and Final design) are 90% completed.
- iii. Additional funding was secured for Phase 2 of the Border Highway Connector. Phase 2 will look at the best connecting point to the State of Texas highway system, Phase 2 is projected to be completed by September of 2026.
- iv. Elevated water tank, 3.2 million dollars were secured for the Santa Teresa Elevated Water Tank, through NMEDD, Project is 35% completed.
- v. Facultative Wastewater Pond, \$155,000.00 of additional funding was secured for the Columbus Facultative Wastewater Pond through NMEDD. Project is 100% completed.
- i. The NMBA and US GSA launched the feasibility study for the expansion and modernization for the Santa Teresa Port of Entry in April 2023. The study was completed in July 2024.
- vi. Columbus Flood Control Project was phased into 3 phases. Phase 1 construction initiated in March 2025. Phase 1 is currently at 20% construction Phase 2 pending funding, Phase 3 construction going into contract in fall of 2025.
- vii. The NMBA finalized the Donation Acceptance Program and completed the construction of the donated sidewalk at the CBP facility. viii. NMBA parking lot, Construction of Parking lot for the Border Authority has begun and is projected to be completed by the end of August 2025.
- ix. Commercial parking, The NMBA secured extra funding through NMEDD and is ready to start during the fall of 2025.
- x. Agency staff have continued participating in industry meetings held in the city of Ciudad Juarez and El Paso to foster greater collaboration in the region. Key Meetings: The NMBA director traveled to Mexico City for meetings with Mexican federal officials and the annual North Capital Forum. The NMBA director presented on the expansion of the Santa Teresa Port of Entry project during the Binational Bridges and Border Crossings Group (BBBXG) meeting held in Mexico. The NMBA director also attended a meeting with top Chihuahua officials in Juarez Mexico. Executive director participated in the Joint Working Committee (JWC) together with NMDOT to present the planning of the binational transportation projects.
- xi. Under the new direction and new staff members the NMBA was able to initiate one study and four projects and complete two of them between September 2024 to August 2025.
- xii. Santa Teresa port of entry trade value increased from \$28 billion in 2023 to \$40 billion in 2024.

Overview of Request:**Programmatic Changes:**

The Border Authority has updated the agency website and is now able to post board meeting notices.

Base Budget Justification: The NMBA is requesting a flat budget with the exception of DFA fixed rate sheet 0.02% increased of 11.9 thousand. FY27 total budget is 684.8 thousand- General funding covers 575.8 thousand (84%) and the enterprise fund covers 109.0 thousand (16%). Enterprise fund current balance is 202.4 thousand.

Proposed change: The NMBA is requesting an increase on the enterprise fund of 27.5 thousand, from 81.5 thousand to 109.0 thousand. The proposed change would leave the agency with an additional 27.5 thousand in the Enterprise fund. The additional funding would allow the agency to further invest in the border region directly and pay for infrastructure projects and/or other investments that benefit the residents of the region as well as pay for unexpected emergencies such as the sewage issues and broken water lines. The extra funding can also be used by the agency to invest in projects that generate additional enterprise funds, and will help fund safety, professional training courses, contractual services, travel, and operating expenses for FY27.

REV EXP COMPARISON

(Dollars in Thousands)

41700 - Border Authority

	General Fund	Other Funds	Other Transfers	Federal Funds	Total
SOURCES	575.8	109.0	0.0	0.0	684.8
Personal services and employee benefits	492.4	0.0	0.0	0.0	492.4
Contractual services	12.2	45.0	0.0	0.0	57.2
Other	71.2	64.0	0.0	0.0	135.2
USES Total:	575.8	109.0	0.0	0.0	684.8
Net:	0.0	0.0	0.0	0.0	0.0

REV EXP COMPARISON

(Dollars in Thousands)

41700 - Border Authority

P646 - Border Development

	General Fund	Other Funds	Other Transfers	Federal Funds	Total
SOURCES Totals	575.8	109.0	0.0	0.0	684.8
Personal services and employee benefits	492.4	0.0	0.0	0.0	492.4
Contractual services	12.2	45.0	0.0	0.0	57.2
Other	71.2	64.0	0.0	0.0	135.2
USES Total:	575.8	109.0	0.0	0.0	684.8
Net:	0.0	0.0	0.0	0.0	0.0

Border Development

BU PCode
41700 P646

State of New Mexico

E4 PCode Detail
(Dollars in Thousands)

Fund	Account		2024-25	2025-26	2026-27	FY 2027 Agency Request				Total	Justification
			Actuals	Opbud	PCF Proj	GF	OSF	ISF/IAT	FF		
48000	520100	Exempt Perm Positions P/T&F/T	166.3	195.3	193.88	195.3	0.0	0.0	0.0	195.3	
48000	520300	Classified Perm Positions F/T	137.2	145.2	156.56	145.2	0.0	0.0	0.0	145.2	Laws 2025, 57th Legislature, 1st Ses, Chap 160, Sec 8 longevity pay program
48000	520800	Annl & Comp Paid At Separation	16.5	3.8	0	3.8	0.0	0.0	0.0	3.8	
48000	521100	Group Insurance Premium	16.6	34.7	30.5	42.9	0.0	0.0	0.0	42.9	SB376 employee health premiums
48000	521200	Retirement Contributions	58.4	62.3	66.94	62.3	0.0	0.0	0.0	62.3	
48000	521300	F I C A	23.6	24.8	21.57	24.8	0.0	0.0	0.0	24.8	
48000	521400	Workers' Comp Assessment Fee	0.0	0.1	0	0.1	0.0	0.0	0.0	0.1	
48000	521410	GSD Work Comp Insur Premium	0.2	0.7	0	0.6	0.0	0.0	0.0	0.6	GSD Fixed Rate Sheet
48000	521500	Unemployment Comp Premium	0.0	0.0	0	2.5	0.0	0.0	0.0	2.5	GSD Fixed Rate Sheet
48000	521600	Employee Liability Ins Premium	8.5	4.4	0	8.4	0.0	0.0	0.0	8.4	GSD Fixed Rate Sheet
48000	521700	RHC Act Contributions	6.1	6.5	6.96	6.5	0.0	0.0	0.0	6.5	
	200	Personal services and employee benef	433.3	477.8	476.41	492.4	0.0	0.0	0.0	492.4	
05600	542100	Employee I/S Mileage & Fares	2.1	0.0	0	0.0	0.0	0.0	0.0	0.0	
05600	542200	Employee I/S Meals & Lodging	1.8	0.0	0	0.0	0.0	0.0	0.0	0.0	
05600	542300	Brd & Comm Mbr Meals & Lodging	0.0	3.0	0	0.0	3.0	0.0	0.0	3.0	
05600	542310	Brd & Comm Mbr Mileage & Fares	0.0	0.5	0	0.0	0.5	0.0	0.0	0.5	
05600	542500	Transp - Fuel & Oil	0.6	0.0	0	0.0	0.0	0.0	0.0	0.0	
05600	542600	Transp - Parts & Supplies	0.0	0.0	0	0.0	0.0	0.0	0.0	0.0	
05600	543200	Maint - Furn, Fixt, Equipment	0.2	1.0	0	0.0	1.0	0.0	0.0	1.0	
05600	543300	Maint - Buildings & Structures	7.3	21.1	0	0.0	21.1	0.0	0.0	21.1	
05600	543500	Maint - Supplies	0.6	3.0	0	0.0	3.0	0.0	0.0	3.0	
05600	543700	Maintenance Services	5.2	8.0	0	0.0	8.0	0.0	0.0	8.0	
05600	543820	Maintenance IT	0.0	0.2	0	0.0	0.2	0.0	0.0	0.2	
05600	544000	Supply Inventory IT	1.1	0.0	0	0.0	0.0	0.0	0.0	0.0	
05600	544100	Supplies-Office Supplies	0.5	4.0	0	0.0	4.0	0.0	0.0	4.0	
05600	544400	Supplies-Field Supplies	0.0	1.0	0	0.0	1.0	0.0	0.0	1.0	
05600	544900	Supplies-Inventory Exempt	0.9	0.0	0	0.0	0.0	0.0	0.0	0.0	
05600	545900	Printing & Photo Services	1.0	1.0	0	0.0	3.0	0.0	0.0	3.0	For custom printing services for parking permits for new parking lot, promotional items, & Business cards.
05600	546100	Postage & Mail Services	0.0	1.0	0	0.0	1.0	0.0	0.0	1.0	
05600	546310	Utilities - Sewer/Garbage	3.5	0.0	0	0.0	0.0	0.0	0.0	0.0	

Border Development

State of New Mexico

BU PCode
41700 P646

E4 PCode Detail
(Dollars in Thousands)

Fund	Account		2024-25 Actuals	2025-26 Opbud	2026-27 PCF Proj	FY 2027 Agency Request				Total	Justification
						GF	OSF	ISF/IAT	FF		
05600	546320	Utilities - Electricity	13.9	0.0	0	0.0	0.0	0.0	0.0	0.0	
05600	546330	Utilities - Water	0.9	0.0	0	0.0	2.0	0.0	0.0	2.0	To cover water cost for potential water line ruptures
05600	546340	Utilities - Natural Gas	0.7	0.0	0	0.0	0.0	0.0	0.0	0.0	
05600	546400	Rent Of Land & Buildings	0.0	1.5	0	0.0	1.5	0.0	0.0	1.5	
05600	546500	Rent Of Equipment	0.8	0.0	0	0.0	0.0	0.0	0.0	0.0	
05600	546600	Communications	3.8	0.0	0	0.0	0.0	0.0	0.0	0.0	
05600	546700	Subscriptions/Dues/License Fee	0.0	0.2	0	0.0	0.2	0.0	0.0	0.2	
05600	546800	Employee Training & Education	1.1	0.0	0	0.0	2.8	0.0	0.0	2.8	Employee training for CPR/Defibrillator and profesional.
05600	546900	Advertising	0.3	0.0	0	0.0	0.0	0.0	0.0	0.0	
05600	547900	Miscellaneous Expense	0.8	1.5	0	0.0	1.5	0.0	0.0	1.5	
05600	547999	Request to Pay Prior Year	0.2	0.2	0	0.0	0.2	0.0	0.0	0.2	
05600	549600	Employee O/S Mileage & Fares	3.5	0.3	0	0.0	5.0	0.0	0.0	5.0	To cover projected out of state employee travel.
05600	549700	Employee O/S Meals & Lodging	5.0	0.0	0	0.0	5.0	0.0	0.0	5.0	To cover projected out of state employee travel.
48000	542100	Employee I/S Mileage & Fares	0.0	3.0	0	3.0	0.0	0.0	0.0	3.0	
48000	542200	Employee I/S Meals & Lodging	0.0	3.0	0	3.0	0.0	0.0	0.0	3.0	
48000	542500	Transp - Fuel & Oil	0.0	1.0	0	1.0	0.0	0.0	0.0	1.0	
48000	542700	Transp - Transp Insurance	0.4	0.2	0	0.2	0.0	0.0	0.0	0.2	GSD Fixed rate sheet
48000	542800	State Transp Pool Charges	5.3	6.0	0	6.0	0.0	0.0	0.0	6.0	
48000	543100	Maint - Grounds & Roadways	0.0	1.5	0	1.5	0.0	0.0	0.0	1.5	
48000	543200	Maint - Furn, Fixt, Equipment	0.0	1.0	0	1.0	0.0	0.0	0.0	1.0	
48000	543400	Maint - Property Insurance	0.0	0.1	0	0.0	0.0	0.0	0.0	0.0	GSD Fixed rate sheet
48000	545700	ISD Services	1.9	2.3	0	3.7	0.0	0.0	0.0	3.7	GSD Fixed rate sheet
48000	545710	DOIT HCM Assessment Fees	1.3	1.4	0	1.6	0.0	0.0	0.0	1.6	GSD Fixed rate sheet
48000	545900	Printing & Photo Services	0.1	0.0	0	0.0	0.0	0.0	0.0	0.0	
48000	546310	Utilities - Sewer/Garbage	0.0	3.0	0	3.0	0.0	0.0	0.0	3.0	
48000	546320	Utilities - Electricity	0.0	18.2	0	18.2	0.0	0.0	0.0	18.2	
48000	546330	Utilities - Water	0.0	3.0	0	3.0	0.0	0.0	0.0	3.0	
48000	546340	Utilities - Natural Gas	0.0	1.5	0	1.5	0.0	0.0	0.0	1.5	
48000	546500	Rent Of Equipment	0.0	2.2	0	2.2	0.0	0.0	0.0	2.2	
48000	546610	DOIT Telecommunications	12.0	11.9	0	14.2	0.0	0.0	0.0	14.2	GSD Fixed rate sheet
48000	546800	Employee Training & Education	0.1	1.0	0	1.0	0.0	0.0	0.0	1.0	

Border Development

BU PCode
41700 P646

State of New Mexico

E4 PCode Detail
(Dollars in Thousands)

Fund	Account	2024-25 Actuals	2025-26 Opbud	2026-27 PCF Proj	FY 2027 Agency Request				Total	Justification
					GF	OSF	ISF/IAT	FF		
48000	546900 Advertising	0.0	0.4	0	0.4	0.0	0.0	0.0	0.4	
48000	549600 Employee O/S Mileage & Fares	0.0	2.7	0	2.7	0.0	0.0	0.0	2.7	
48000	549700 Employee O/S Meals & Lodging	0.0	4.0	0	4.0	0.0	0.0	0.0	4.0	
	400 Other	76.8	114.9	0	71.2	64.0	0.0	0.0	135.2	
TOTAL EXPENSE		510.1	592.7		563.6	64.0	0.0	0.0	627.6	

Border Development

BU PCode
41700 P646

State of New Mexico
Contract by PCode Detail
(Dollars in Thousands)

Fund	Account	#	Contract Purpose	Actuals	FY 2027 Agency Request				Total	Justification	
					GF	OSF	ISF/IAT	FF			
05600	535300	Other Services	1000	0.0	0.0	45.0	0.0	0.0	45.0	To cover parking lot attendant services, cleaning services, construction consultant, administrative professional services	
48000	535300	Other Services	1000	Parking lot attendant, cleaning service, construction consultant, economy consultant.	27.2	0.0	0.0	0.0	0.0	0.0	
48000	535400	Audit Services	1000	Annual financial audit	9.0	12.2	0.0	0.0	0.0	12.2	FY27 audit, GSD fixed rate sheet
TOTAL EXPENSE				36.3	12.2	45.0	0.0	0.0	57.2		

State of New Mexico
SPECIALS, SUPPLEMENTALS AND DEFICIENCIES DFA

(Prepare separate forms for each request)

BU: 41700
Agency: Border Authority
Program:
Analyst: Gerardo Fierro
Phone: 505-629-3175

Request Type: Supplemental (FY 26)

Rank: 2

TOTAL SOURCES MUST EQUAL TOTAL USES

(Dollars in Thousands)

Sources		Uses	
Revenue Account	Amount	Uses Account	Amount
General Fund Transfers	100.0	Other	100.0
Total Sources	100.0	Total Uses	100.0
Full Time Equivalents (FTE)			
Type	Amount of FTE	Request is related to a recurring expense	No
	0.00	Request is related to a capital request	No
Total FTE	0.00	Request is related to proposed legislation	No

Language requested for inclusion in General Appropriations Act (Please Follow Legislative Bill Drafting Conventions - See Instructions)

State Dues for Southwest Border Regional Commission for FY2026- The Southwest Border Regional Commission (SBRC) is a federal-state partnership authorized in the 2008 Farm Bill, (P.L. 110-234).

Justification Quantitative Data (Description)

New Mexico share of Administrative Costs for federal funds awarded to Southwest Border Regional Commission. The Southwest Border Regional Commission (SBRC) is a federal & border state partnership.

Request: Provide a brief description of what the request does, how the dollars will be spent and explain why it is a nonrecurring need.

This request provides funding to SWBRC to cover administrative cost.

Request: How the dollars will be spent.

The funds will support grant-making activities and operations of the Commission.

Request: Explain why request is nonrecurring need.

Bases on the needs of SBRC, Amount subject to change.

Consequences: Provide a brief description of consequences of not funding a performance and accountability task.

New Mexico Border Authority cannot cover the state share portion owed to SBRC. SBRC will be owed the state share and will not be able to cover administrative cost needed to carry its duties.

Performance: How will agency performance be affected.

It's an obligation/commitment assigned to the agency.

Performance: How will agency performance will be improved.

It's an obligation/commitment assigned to the agency.

Brief description of problem agency is addressing.

New Mexico Border Authority cannot cover the state share portion owed to SBRC. SBRC will be owed the state share and will not be able to cover administrative cost needed to carry its duties.

State of New Mexico
SPECIALS, SUPPLEMENTALS AND DEFICIENCIES DFA

(Prepare separate forms for each request)

BU: 41700
Agency: Border Authority
Program:
Analyst: Gerardo Fierro
Phone: 505-629-3175

Request Type: Special (FY 27)

Rank: 1

TOTAL SOURCES MUST EQUAL TOTAL USES

(Dollars in Thousands)

Sources		Uses	
Revenue Account	Amount	Uses Account	Amount
General Fund Transfers	100.0	Other	100.0
Total Sources	100.0	Total Uses	100.0
Full Time Equivalents (FTE)			
Type	Amount of FTE	Request is related to a recurring expense	No
	0.00	Request is related to a capital request	No
Total FTE	0.00	Request is related to proposed legislation	No

Language requested for inclusion in General Appropriations Act (Please Follow Legislative Bill Drafting Conventions - See Instructions)

For meetings of the New Mexico-Chihuahua commission and New Mexico-Sonora commission

Justification Quantitative Data (Description)

To host and/or participate in a commission with New Mexico-Chihuahua and New Mexico-Sonora

Request: Provide a brief description of what the request does, how the dollars will be spent and explain why it is a nonrecurring need.

To cover costs of meetings for the New Mexico-Chihuahua commission and New Mexico-Sonora commission

Request: How the dollars will be spent.

This request will provide funds for the New Mexico-Chihuahua and New Mexico-Sonora commissions. The allocation will cover the expense of holding the legislatively mandated commissions, HB 183 and SB 213, which are under the governor's direction. Specifically, the state funding will pay for the cost of hosting Mexican government officials, New Mexico government counterparts, for sit down meetings to discuss issues of mutual importance and strengthen collaboration with the aim of having an economic benefit in both states.

Request: Explain why request is nonrecurring need.

Consequences: Provide a brief description of consequences of not funding a performance and accountability task.

Future collaborative efforts with Chihuahua and Sonora are hampered by not having the forum available to government leaders with the goal of meeting and agreeing on a common agenda and collaborating to tackle issues of mutual importance.

Performance: How will agency performance be affected.

Future collaborative efforts with Chihuahua and Sonora are hampered by not having the forum available to government leaders with the goal of meeting and agreeing on a common agenda and collaborating to tackle issues of mutual importance.

Performance: How will agency performance will be improved.

The New Mexico border authority is mandated by statute to lead the development of infrastructure projects and programs that promote increased trade with Mexico and improve the lives of New Mexicans. The commissions, which promote collaboration and set forth a common agenda, allow the agency to advance projects that promote economic prosperity and enhance quality of life on both sides of the border. The governors of the different Mexican states, along with the New Mexico governor, propose an agenda and meet to discuss various key topics including tourism, education, economic development, security, technology and agriculture.

Brief description of problem agency is addressing.

This request will provide funds for the New Mexico-Chihuahua and New Mexico-Sonora commissions. The allocation makes it possible to hold the commissions, which are legislatively mandated (HB 133 and SB 213), and are under the governor's direction. Specifically, the state funding will be used to host Mexican government officials, and permits New Mexico governor, cabinet level officials and staff to meet and confer with their counterparts from the states of Chihuahua and Sonora. At the commissions, New Mexican and Mexican officials will discuss various issues of regional importance, strengthen partnerships and collaboration, and develop programs and agreements of mutual benefit, which can have a long-term economic impact in the respective states.

DFA Performance Based Budgeting Data System

Annual Performance Report

Agency: 41700 Border Authority

Program: P646 Border Development

The purpose of the border development program is to encourage and foster trade development in the state by developing port facilities and infrastructure at international ports of entry to attract new industries and businesses to the New Mexico border and to assist industries, businesses and the traveling public in their efficient and effective use of ports and related facilities.

Performance Measures:		2024-25 Target	2024-25 Result	Met Target	Year End Result Narrative
Outcome	Annual trade share of New Mexico ports within the west Texas and New Mexico region	25%	21%	No	
Outcome	Number of commercial and noncommercial vehicles passing through New Mexico ports	1,250,000	1,291,300	Yes	
Outcome	Number of New Mexico-Chihuahua and New Mexico-Sonora commission meetings	2	0	No	
Outcome	Percent of program objectives obtained as a result of direct agency interaction with the border trade community, both public and private sector	90%	90%	Yes	
Output	Number of coordination meetings with border community leaders, congressional offices, Mexican federal agencies, federal and state agencies or international funding resources to maintain integrity of the international border in New Mexico	375	400	Yes	

Performance Measures Summary

P646 **Border Development**

Purpose: The purpose of the border development program is to encourage and foster trade development in the state by developing port facilities and infrastructure at international ports of entry to attract new industries and businesses to the New Mexico border and to assist industries, businesses and the traveling public in their efficient and effective use of ports and related facilities.

Performance Measures:		2023-24 Actual	2024-25 Actual	2025-26 Budget	2026-27 Request	2026-27 Recomm
Output	Number of coordination meetings with border community leaders, congressional offices, Mexican federal agencies, federal and state agencies or international funding resources to maintain integrity of the international border in New Mexico	175	400	350	400	
Outcome	Annual trade share of New Mexico ports within the west Texas and New Mexico region	35%	21%	35%	35%	
Outcome	Percent of program objectives obtained as a result of direct agency interaction with the border trade community, both public and private sector	70%	90%	Discont	Discont	
Outcome	Number of commercial and noncommercial vehicles passing through New Mexico ports	2,310,016	1,291,300	1,250,000	1,250,000	
Outcome	Number of New Mexico-Chihuahua and New Mexico-Sonora commission meetings	0	0	2	2	



Office of the Governor

MICHELLE LUJAN GRISHAM

Strategic Plan FY 2027

Gerardo Fierro, Executive Director



NEW MEXICO
BORDER AUTHORITY



Governor Michelle Lujan Grisham's priorities

- Transformative strategic investments in public education: My team will work hand-in-hand with educators, students, parents and communities to build both a pre-kindergarten and K-12 public education system that is equitable, well-funded and provides New Mexico schoolchildren with every single opportunity they need to succeed.
- Improved access to high-quality health care throughout the state: We will leverage additional federal funding for Medicaid-eligible clients while proactively reaching out to eligible New Mexicans across the state to ensure every family has access to the care they need when they need it.
- Comprehensive health and well-being services for children and families: We will make significant investments in protective services personnel and advanced screening and case management services while continuing to leverage federal funds to ensure the safety of our most vulnerable youth.
- In Building the 21st Century economy New Mexico deserves: My team will creatively and aggressively leverage core strengths and growth areas, establish long-term partnerships in the film and television industries and launch sustainable new economic areas like cybersecurity, aerospace, value-added agriculture and intelligent manufacturing.
- Sustainable investments in the workforce: After having boosted the minimum wage for the first time in a decade, we will expand our apprenticeship programs and invest in job training programs, financial aid and the College Affordability Act.
- Prudent fiscal management: We will safeguard taxpayer dollars and key investments by targeting healthy General Fund reserves and deploying tax stabilization tools.

Board of Directors

- Joseph Del la Rosa*
Chair - Designee
- Howie Morales*
Ex-Oficio
- Vacant*
- Director*
- Christie Ann Harvey*
Director
- Andrea Tawney*
Director
- Fred Heinrich*
Director
- Emily Gojkovich*
Director
- Alexander Sierra*
Director



Gerardo A. Fierro
Executive Director

Since stepping into leadership at the New Mexico Border Authority, we have rebuilt and revitalized the organization from the ground up. By assembling a talented new team with deep knowledge of the border region, we have been able to align our efforts with local, state, and international partners. Over the past year, we have strengthened relationships with Mexican and Texas authorities, as well as key stakeholders along the New Mexico border, creating a stronger, more collaborative foundation for regional growth.

This renewed focus on partnership and strategic alignment has translated into tangible results. Santa Teresa POE total trade value grew from \$28B to \$40B in 2024. We secured additional funding for five long-stalled infrastructure projects, each delayed for more than three years. Today, construction has begun on all five: two projects have already been completed, while the remaining three are actively progressing. In addition, we have advanced critical planning efforts, initiating two key studies for the Border Highway Connector, including a significant partnership with the El Paso Metropolitan Planning Organization.

These achievements are the result of a team deeply rooted in and committed to the border. Together, we have demonstrated what is possible when expertise, collaboration, and vision align. This strategic plan builds on that momentum, setting the stage for the Border Authority to continue driving progress and innovation along one of the most dynamic regions in the country.



Table of Contents

Executive Summary.....	4
Vision, Mission and Values.....	5
Organizational Structure.....	6
Border Development Plan.....	7
Accomplishments and Action Plan.....	8

Fiscal Year 25 was a turning point for the New Mexico Border Authority (NMBA). The Santa Teresa POE grew from \$28B in 2023 to \$40B in 2024. We rebuilt the agency, added critical capacity, reignited five long-stalled infrastructure projects—completing two—and advanced two major studies for the Border Highway Connector, including a partnership with the El Paso Metropolitan Planning Organization. These efforts strengthened NMBA’s role as the Governor’s advisor and the state’s lead entity for border infrastructure and economic development.

Fiscal Year 26, now underway, focuses on execution and delivery: completing active projects, expanding binational and interstate partnerships, and refining internal systems to meet the growing demands of the region.

Fiscal Year 27 will build on this momentum. Our plan is centered on four pillars:

- **Infrastructure Delivery and Innovation** – Accelerate completion and launch new projects to improve trade and mobility.
- **Economic Growth and Investment** – Attract industry and strengthen New Mexico’s role in the North American supply chain.
- **Binational and Interstate Relations** – Deepen collaboration with Mexico, Texas, and key stakeholders.
- **Organizational Excellence** – Continue building a strong, agile team and systems for long-term impact.

NMBA is prepared to scale its work, delivering projects and partnerships that drive economic growth and reinforce New Mexico’s position as a competitive border state.

OUR VISION

Work towards interconnecting the border reflecting our unique cultural, business and historical ties thereby expanding our border development partnership with Mexico.

OUR MISSION

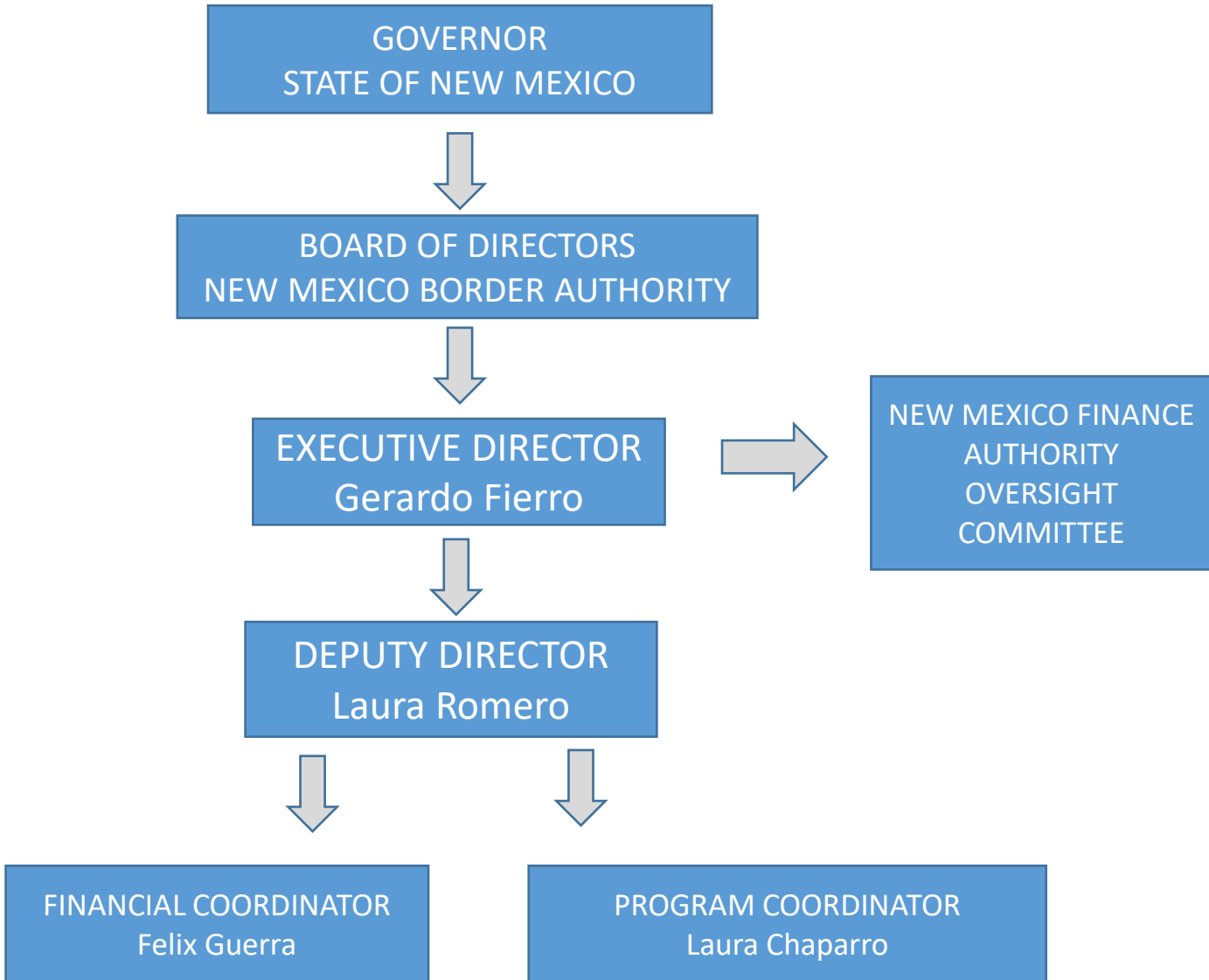
Provide leadership in development of infrastructure on both sides of the border that will support and foster an increase in trade through our three ports of entry. Serve as a liaison for the Governor of New Mexico and the state's Congressional delegation with Mexico.

OUR GUIDING VALUES

Efficiency, Respect, Dedication, Transparency, Compassionate

Organizational Structure

By Division



Purpose of the Program

The purpose of the Border Development Program is to encourage and foster development of the state by developing port facilities and infrastructure at international ports of entry; to attract new industries and business to the New Mexico Border region; and to assist the traveling public in their efficient and effective use of ports and related facilities. **Border Development Act, Section 58-27-1 Through 58-27-26.**

Strategic Pillars and Key Initiatives

1. **Infrastructure and Capital Projects**
 - **Border Highway Connector:** Advance planning and funding with NMDOT, EPMPO, and federal partners. Finalize Phase II study and secure funding for construction
 - **Santa Teresa POE Expansion:** Work with CBP, GSA, and Mexican counterparts to plan and secure resources for expansion and modernization.
 - **Luna County and Columbus Infrastructure Projects:** Complete water tank (\$1.7M), and berm project (\$24M). Start the design of the Industrial Park Roadway. Start & finalize the Deming Truck bypass and the Gas Line studies.
 - **NMBA Headquarters and Parking Facility:** Finalize the new commercial parking lot.
 - **Elevated Water Tank:** Finalize the 1M gallon water tank and start with the planning and design of the second water tank and a water well.
2. **Economic Development and Trade Facilitation**
 - **Industry Recruitment and Nearshoring:** Promote Santa Teresa and Columbus as hubs for advanced manufacturing and logistics. Recently participated in trade missions to different cities in Mexico and helped with the opening of the trade office in Mexico City.
 - **Export Growth:** Increase New Mexico's global and Mexico-bound exports by promoting the POE's capabilities and expanding commercial lane use.
 - **Border Data and Advocacy:** Regularly report trade statistics to highlight economic impact and secure support for investments.
3. **Binational and Governmental Affairs**
 - **Strengthen State-to-State Relations:** Advance partnerships with Chihuahua and Mexican federal agencies. Prioritize collaboration in trade, education, and infrastructure. Work to relaunch the Chihuahua-New Mexico & Sonora New Mexico Commissions.
 - **Cross-Border Coordination:** Support projects & efforts between local governments.
4. **Organizational Capacity and Funding**
 - **Staffing and Structure:** Address staffing gaps, train team members, and optimize organizational structure to meet growing demands.
 - **Legislative and Federal Engagement:** Prepare capital outlay requests, work closely with DFA/LFC and federal partners to address funding gaps.
 - **Public-Private Partnerships:** Explore PPPs for infrastructure, industrial utilities, and workforce housing.



Accomplishments and Action Plan

Major accomplishments during the past Fiscal Year:

- Secured full funding for new infrastructure projects, and for priority projects, which were previously stalled since 2023, with an investment in the region totaling more than \$100 million.
- The NMBA completed Phases A, B, and C of the feasibility study for the Border Highway Connector. Phase D and II are at 90% design.
- Additional funding was secured for Phase 2 of the Border Highway Connector. Phase 2 study has started.
- \$3.2 million dollars were secured for the Santa Teresa Elevated Water Tank, through NMEDD, Project is 35% completed.
- Facultative Wastewater Pond, \$155,000.00 of additional funding was secured for the Facultative Wastewater Pond through NMEDD. Project is 100% completed.
- Columbus Flood Control Project was phased into 3 phases. Phase 1 construction initiated in March 2025. Phase 1 is currently at 20% construction Phase 2 pending funding, Phase 3 started construction.
- The NMBA parking lot was completed.
- Under the new direction and new staff members the NMBA was able to initiate four projects and complete two of them between September 2024 to August 2025.

Strategic Actions

- Create a common agenda with neighboring states in Mexico to advance priority regional projects.
- Compile data and evidence to justify the need for additional services and investments and make the information available to the public on a revamped agency website.
- Request Capital Outlay and Special Appropriations to carry out projects, as well as increase agency revenue to have a greater impact on the border region.
- Strengthen partnerships with local and regional stakeholders to continue identifying critical infrastructure priorities.

Performance Measures

	FY22 Actual	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Approved	FY27 Request
Annual trade share of New Mexico Ports within the west Texas and New Mexico region	18%	25%	35%	21%	35%	35%
Number of coordination meetings with border community leaders, congressional offices, Mexican federal agencies, federal and state agencies or international funding resources to maintain integrity of the international border in New Mexico	350	350	175	400	350	400
Percent of program objectives obtained as a result of direct agency interaction with the border trade community, both public and private sector	90%	90%	70%	90%	Discont	Discont
Commercial and non-commercial vehicular port traffic at New Mexico ports	1,988,281	1,206,104	2,300,016	1,291,300	1,250,000	1,250,000
Number of New Mexico Chihuahua and New Mexico-Sonora commissions meetings	041 0	0	0	0	2	2

**FY26 APPROPRIATION REQUEST
FORM E-6B LEASED PASSENGER-RELATED VEHICLES**

Account code 542800

LEASED VEHICLE INFORMATION @ 7/1/25

Agency Name: New Mexico Border Authority NMBA
Program Name: Border Authority

Business Unit: 41700
Program Code: P646

Item No.	LONG TERM LEASES ONLY						Lease Type Operational (O) or Standard (S)	Long Term Only			SHORT TERM ONLY			Put (x) if Fed \$
	Year	Make/Model	Vehicle Type	A** R C	License Plate Number	Mileage As of 8/25/2025		A	B	A x B = C	D	E	D x E = F	
								FY27 Monthly Rate S= Rate Schedule	Number of months to lease	Total cost Rate FY27	Daily Rate Based On Vehicle Type	No. of Days	Total Lease Rate	
Example	2021	Dodge/ Charge	02C	C	009312SG	16,706	Standard (S)	503	12	6,036.0			-	
1										-			-	
2										-			-	
3										-			-	
4										-			-	
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15										-			-	
16										-			-	
17										-			-	
18										-			-	
19										-			-	
								TOTAL LONG TERM:		6,036.0	TOTAL SHORT TERM:		-	

Operational(O) rate for FY27 will be
** Code A = additional leased vehicle request C = vehicle currently leased R = request to replace previously purchased vehicle